

Membership and Property Owners Meeting

September 1, 2016

Long Range Planning



Introduction

Pete Gorski, Chairman



Financial Summary

Year to Date 2016

Lloyd Harrison - Treasurer



Operating Results The Top Lines

	Y	TD 2015	Y	TD 2016	ΥŢ	TD Budget
F&B Revenues	\$	464,443	\$	496,415	\$	491,561
Golf Revenues	\$	286,089	\$	297,830	\$	348,539
Tennis Revenues	\$	20,947	\$	26,910	\$	20,282
Dues & Initiation Fees	\$	632,003	\$	728,370	\$	653,078
Total Revenues	\$ 1	,403,482	\$ 1	,549,525	\$ 1	,513,460



Operating Results The Bottom Line

)	TD 2015	YTD 2016	ΥT	'D Budget
F&B Net Profit	\$	18,311	\$ 86,548	\$	78,986
Golf Net Profit	\$	45,562	\$ 101,378	\$	86,209
Tennis Net Profit	\$	(15,907)	\$ (3,612)	\$	(13,887)
Overhead	\$	(94,717)	\$ (71,389)	\$	(78,650)
Total Net Profit	\$	(46,980)	\$ 112,925	\$	73,658



We are a Dues & Initiation Fee Dependent Club

The Effect of Dues	YTD	2015	20	15 Ex. Dues	YT]	D 2016	20	16 Ex. Dues
F&B Net Profit	\$	18,311	\$	(191,525)	\$	86,548	\$	(159,413)
Golf Net Profit	\$	45,562	\$	(355,074)	\$	101,378	\$	(352,453)
Tennis Net Profit	\$	(15,907)	\$	(37,439)	\$	(3,612)	\$	(32,191)



Reserve Fund Recurring Monthly Expenditures

Jul-16

	,
Monthly Assessment	\$ 19,498
Golf Equipment Lease 1	\$ (2,899)
Golf Equipment Lease 2	\$ (3,714)
Golf Equipment Lease 3	\$ (3,369)
Golf Cart Loan	\$ (4,187)
	\$ 5,329



Reserve Fund Non-Recurring Expenditures

2016 YTD

Tennis Ball Machine	\$ (5,524)
Harbor Club Chairs	\$ (42,525)
Irrigation Repairs	\$ (16,028)
Kitchen Equip Repairs	\$ (1,289)
New Stove	\$ (7,145)
New Dance Floor	\$ (2,053)
Harbor Club Painting	\$ (9,955)
Sewer Line Repair	\$ (3,450)
	\$ (87,969)



Reserve Fund Priorities

- Essential Replacements Equipment and Golf Carts
- Repair As Needed Unplanned
- Renovation Big Tickets: Greens. Traps,
 Tennis Courts, etc. Planned



Reserve Fund Strategies

- Initial Assessment and recurring monthly assessment to acquire essential replacements
- Cash reserve for repairs
- Cash accumulation over the longer term for renovations



Harbor Club Long Range Plan

Ed Berlin – Former Chairman of FLCC

Fawn Lake Community Village



Fawn Lake Country Club Master Plan



Fawn Lake Country Club Function Facility



Fawn Lake Country Club - Member Grille





Source of Down Payment:

- FLCC Member Assessment
 - \$500 Total Assessment
 - Payment Timing To Be Determined
 - Anticipate \$250,000 Capital Contribution



- Source of Down Payment:
 - FLCC Member Assessment \$250,000
 - Full Golf Member Dues Prepayment
 - Offered to a limited Number of Members
 - Anticipates \$100,000 Capital Raised



Source of Down Payment:

– FLCC Member Assessment \$250,000

– Member Dues Prepayment \$100,000

- NTS Contribution
 - Total Capital Contribution \$450,000



Source of Down Payment:

– FLCC Member Assessment \$250,000

– Member Dues Prepayment \$100,000

– NTS Contribution \$450,000

Total Capital Contribution \$800,000



- Source of Funding for Debt Service and Property Tax Obligations of \$230,000:
 - FLCC Monthly Dues Increase
 - \$20 Per Month
 - Begins Upon Opening the New Facilities
 - Anticipate \$120,000 Increase in Revenue



- Source of Funding for Debt Service and Property Tax Obligations of \$230,000:
 - FLCC Monthly Dues Increase

\$120,000

- Asset Management Excess
 - Anticipate \$30,000 Increase in Revenue



- Source of Funding for Debt Service and Property Tax Obligations of \$230,000:
 - FLCC Monthly Dues Increase

\$120,000

Asset Management Excess

\$ 30,000

- Outside Events
 - Based on 20 Total Events Per Year
 - Anticipate \$120,000 Increase in Revenue



 Source of Funding for Debt Service and Property Tax Obligations of \$230,000:

FLCC Monthly Dues Increase \$120,000

Asset Management Excess \$ 30,000

Outside Events \$120,000

- Additional Days of Club Utilization by Members
 - Based on 15 Additional Days of Member Availability
 - Anticipate \$15,000 Increase in Revenue



 Source of Funding for Debt Service and Property Tax Obligations of \$230,000:

 FLCC Monthly Dues Increase 	\$120,000
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- Asset Management Excess \$ 30,000
- Outside Events \$120,000
- Additional Club Utilization \$ 15,000
- Savings in Cost of Goods Sold
 - Purchasing Cooperative
 - Anticipate \$20,000 Reduction in Costs



 Source of Funding for Debt Service and Property Tax Obligations of \$230,000:

 FLCC Monthly Dues Increase 	\$120,000
 Asset Management Excess 	\$ 30,000
Outside Events	\$120,000
 Additional Club Utilization 	\$ 15,000
 Savings in Cost of Goods Sold 	<u>\$ 20,000</u>
Total Available Revenue	\$305,000

Fawn Lake Country Club Master Plan





Building Layout and Site Design

Larry Welford – Vice Chairman

Fawn Lake Community Village



Fawn Lake Country Club Master Plan





Key Site Development Issues

- Property Zoning C3 Commercial
- Site Utilities Water, Electric, and Sewer
- Parking
- Environmental Considerations
 - Fawn Lake
 - Resource Protection Areas
 - Wetlands
- Building Aesthetics
- Building Accessibility
- Permits and Approvals



Building Layout and Functional Spaces

- Kitchen Facilities
- Additional Restrooms
- Function Space
- Member Grille
 - Menu Offerings
 - "Sports Bar" Entertainment Experience
- Outside Dining
- Interconnectivity

Fawn Lake Country Club – Building Layout



Fawn Lake Country Club Function Facility



Fawn Lake Country Club - Member Grille





What Drove this Expansion Plan

- Is the Existing Dining Room Adequate in Size 70% Said No
- How Important is Outdoor Dining to you 73% Important to Very Important
- Should the Club Continue to Host Private Outside Functions as Part of Our Long Term Business Plan – 98% Said Yes
- Do you Believe that the Club should be able to host Private Functions and be Open to the Members at the same time – 77% Said Yes.



What Drove this Expansion Plan

- Have You Experienced a lack of Available Parking at the Club 95% Said No.
- Does the Membership want a Member Grille with an Outdoor Deck Overlooking the 18th Green – 74% Said Yes
- Would you be Willing to Pay an Annual Assessment to Support Changes to the Club Facilities
 - 68% Said Yes
 - 70% Supported a 4 Year Assessment
 - 70% Supported a \$250 to \$750 Assessment Per Year



Membership and Property Owners Meeting

Questions and Answers

Long Range Planning

